

Other Sites

| Site | Phone # | RUCA | Tier |
|---|--------------|------|------|
| Perry Family Practice, 3337 W. Britton Rd., Perry, MI 48872-9706 | 517-625-3004 | 2 | 4 |
| American Indian Health and Family Southeastern Michigan, 4880 Lawndale, Dearborn, MI 48121 08 0 | 313-846-3718 | 1 | 4 |
| Hillsdale Community Health Center-Reading, 124 S. Main St., Reading, MI 49274-9101 | 517-283-1772 | 10 | 4 |
| Hillsdale Medical Associates, 1456 Hudson Rd., Hillsdale, MI 49242-8314 | 517-439-0200 | 7 | 4 |

| | | | |
|---|--------------|----|---|
| Physicians Dialysis - Grand Rapids East, 1230 Ekhart St NE, Grand Rapids, MI 49503-1372 | 616-742-8930 | 1 | 4 |
| Physiotherapy Associates, 854 Washington Ave Ste 200, Holland, MI 49423-7143 | 616-392-9430 | 1 | 4 |
| Rai Care Centers Of Mi I LLC, 311 Rockford Park Dr NE, Rockford, MI 49341-7817 | 616-863-6214 | 1 | 4 |
| Rai Care Centers Of Mi I LLC, 4893 Clyde Park Ave SW, Wyoming, MI 49509-5117 | 616-531-5353 | 1 | 4 |
| Rai Care Centers Of Mi I LLC, 2 Royal Park Dr, Zeeland, MI 49464-2068 | 616-748-0522 | 1 | 4 |
| Rai Care Centers Of Mi II LLC, 1080 W Norton Ave, Muskegon, MI 49441-4108 | 231-780-5468 | 1 | 4 |
| Rcg Allegan, 730 Airway Dr, Allegan, MI 49010-8507 | 269-673-1700 | 8 | 4 |
| Renal Dialysis Ctrs Inc - Baldwin, 1101 Washington St, Baldwin, MI 49304-8199 | 231-745-2020 | 10 | 4 |
| Renal Dialysis Centers Inc, 14307 Northland Dr, Big Rapids, MI 49307-2369 | 231-527-1622 | 4 | 4 |

F. Budget

Using the MTA and network tier structure as described in the approach section, the budget is designed to be flexible and allows for immediate action as well as long-term planning and sustainable. There are two approaches that will adapt to a one or two year funding opportunity. In both cases, the first priority is to increase broadband availability and affordability to rural clinics and small hospitals. The second priority is to increase the amount of bandwidth to the regional and referral hospitals so they can handle the increase of telehealth traffic.

Preferred Approach – Two Year Funding

Due to the size of Michigan and the limited current infrastructure in the rural areas, the project will take two years funding to complete. In this approach, regional and referral hospitals in the 5 rural MTAs would receive a substantial link, in most cases a fiber connection, which would allow them flexibility in bandwidth usage and to grow as needed. There are two options for network design philosophies in this approach, building out a direct attach network utilizing Internet2 as the backbone or utilizing traditional telecommunication providers and a private/commercial backbone. The Internet2 option has a higher initial cost but a much lower ongoing cost, more flexibility in long time growth and easier to manage.

First Year's Budget - Preferred Approach

| Year 1 | Private Commercial | Internet2 |
|---|---------------------------|------------------|
| Infrastructure - One Time Cost | 2,615,509 | 9,077,030 |
| Infrastructure - 1st Year's Annual Cost | 5,120,491 | 3,558,970 |
| Project Management | 362,500 | 362,500 |
| Evaluations & Feedback | 101,500 | 101,500 |
| | | |

| Year 2 | Private Commercial | Internet2 |
|---|---------------------------|-------------------|
| Infrastructure - One Time Cost | 2,041,133 | 7,924,982 |
| Infrastructure - 1st Year's Annual Cost | 3,994,867 | 3,111,017 |
| Project Management | 362,500 | 362,500 |
| Evaluations & Feedback | 101,500 | 101,500 |
| Year 2 Totals | 6,500,000 | 11,500,000 |

In the first year, the priority is to increase broadband availability and affordability to rural clinics (tier 4 sites) in the state where the need is the most acute. Providing this link to the outside world, will enable these rural sites connect to and utilize telehealth applications. Additionally, the regional and referral hospitals (tier 1, 2 and 3 sites) in the Upper Peninsula and Central MTA, as well as, referral hospitals (tier 1 sites) in the Northern Lower Peninsula MTA would be part of the first year. In the second year the rest of the Northern Lower Peninsula MTA (tier 2 and 3 sites) would be completed, as well as, all of the sites (tier 1, 2 and 3) in the Western and Southwestern MTAs. These priorities are based on getting broadband to the areas that need it the most and available matching funds. Funding for the first year's ongoing cost would be included in the year that the link is constructed, after that the medical facility, utilizing the Universal Service Fund to offset the cost, will take over the ongoing cost.

Total Project Funding - Preferred Approach

| Year | FCC RHC Pilot Program Funds | Matching Funds | Total |
|---|------------------------------------|-----------------------|--------------|
| Internet2 Design Philosophy | | | |
| 1 | 11,000,000 | 2,100,000 | 13,100,000 |
| 2 | 10,000,000 | 1,500,000 | 11,500,000 |
| Total | 21,000,000 | 3,600,000 | 24,600,000 |
| Private/Commercial Design Philosophy | | | |
| 1 | 6,100,000 | 2,100,000 | 8,200,000 |
| 2 | 4,900,000 | 1,500,000 | 6,500,000 |
| Total | 11,000,000 | 3,600,000 | 14,600,000 |

Alternate Approach – One Year Funding

In this approach all the sites in the 5 rural MTAs would receive additional bandwidth based on their tier levels in one year. Unlike the preferred approach, fiber would only be used in areas that it already exists and the remaining sites would utilize circuit based connections. Again, there are two options for network design philosophies in this approach, building out a direct attach network utilizing Internet2 as the backbone or utilizing traditional telecommunication providers and a private/commercial backbone.

This approach would meet the immediate need but would not allow the flexibility in future growth and has a slightly higher percentage of ongoing cost than the preferred approach. Again, priority would be wiring the most rural areas first. Funding for the first year's ongoing cost would be included, after that the medical facility, utilizing the Universal Service Fund to offset the cost, will take over the ongoing cost.

| Year 1 | Private/ Commercial | Internet2 |
|---|--------------------------------|-------------------|
| Infrastructure - One Time Cost | 2,536,000 | 7,705,781 |
| Infrastructure - 1st Year's Annual Cost | 5,600,000 | 3,930,219 |
| Project Management | 362,500 | 362,500 |
| Evaluations and Feedback | 101,500 | 101,500 |
| Year 1 Totals | 8,600,000 | 12,100,000 |

Total Project Funding - Alternate Approach

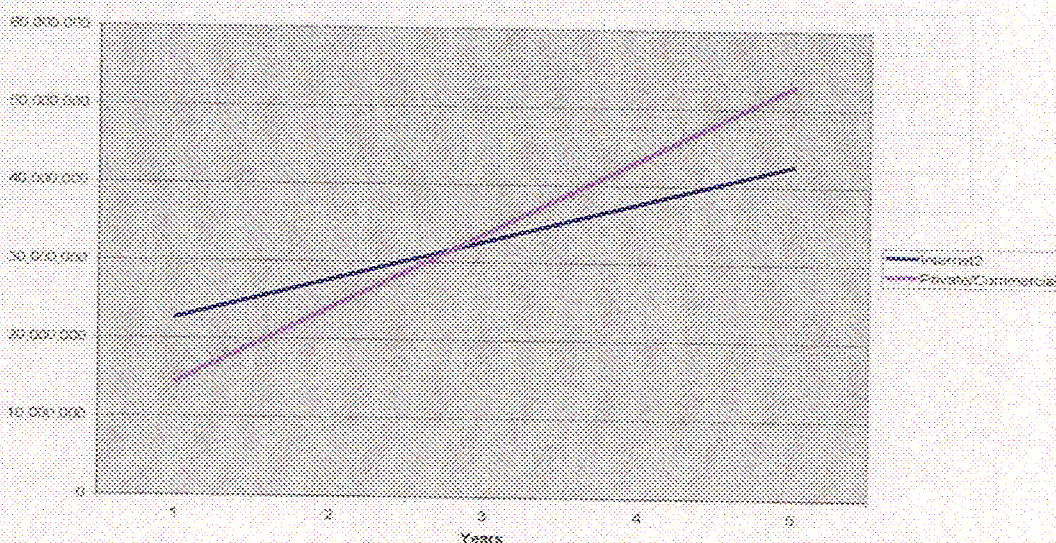
| Year | FCC RHC Pilot P | Funds | Matching I | Total |
|-------------|------------------------|--------------|-------------------|--------------|
| | | | | |
| | | | | |
| | | | | |
| | | | | |

Long-term Cost and Sustainability

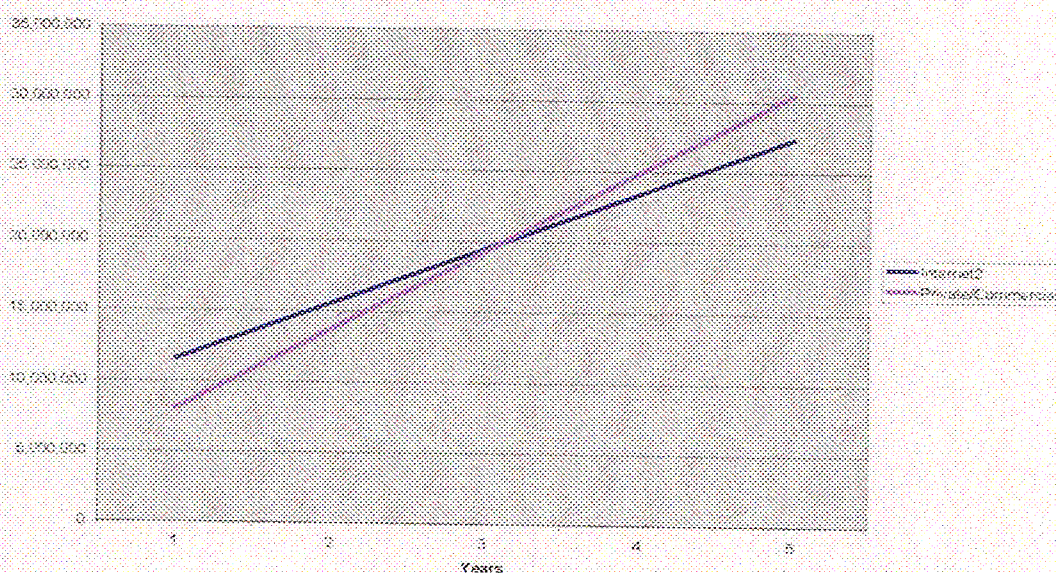
Lowering the ongoing cost is vital to building a sustainable network because in the end the medical facility will be responsible for this cost. Even minimizing this cost and utilizing the Universal Service Fund, this will represent a substantial fiscal burden on the medical facility.

In a long-term analysis of both approaches, the Internet2 design philosophy has a higher initial cost but a much lower ongoing cost. As illustrated in the graphs below, the breakeven point is around three years. In the end a hybrid approach looks the most economically but we will leave that to be determined by the bid process.

Long-term Cost Comparison - Preferred Approach



Long-term Cost Comparison - Alternate Approach



**G.
Project Plan**

G. Project Plan

Project Management

Evaluation and Review

The proposed evaluation team from Michigan State University includes

- Johannes M. Bauer - Acting Director, The James H. and Mary B. Quello Center for Telecommunication Management & Law
Professor, Department of Telecommunication, Information Studies, and Media
- Kurt DeMaagd - Assistant Professor Department of Telecommunication, Information Studies, and Media
- Robert LaRose - Professor, Department of Telecommunication, Information Studies, and Media
- Lori Post - Assistant Dean for Research, Department of Telecommunication, Information Studies, and Media
- Charles Steinfield - Department Chair, Department of Telecommunication, Information Studies, and Media
- Pamela Whitten - Assistant Dean & Professor, Department of Telecommunication, Information Studies, and Media

The overarching questions of why the FCC's rural health care fund is underutilized and how to improve the health care of rural residents with broadband networks must be answered. The Michigan Application differs from other submissions in a significant manner. The Michigan Application seeks to deploy broadband throughout the state to facilitate the use of telemedicine to address access issues for rural Michigan citizens. However, the Michigan submission seeks to go a step further than simple planning and deployment. We will formally evaluate multiple aspects of this project, ranging from planning to deployment to utilization with the goal of providing the FCC with prescriptive research results that can be employed for defining and refining policy initiatives in this area. To fulfill the objectives of the FCC Pilot Program set forth by Chairman Kevin Martin and other FCC commissioners (FCC, 2006), the timely and satisfactory deployment of broadband technology will be a major focus of the pilot program evaluation. To fully understand the barriers and impacts of this deployment regarding telemedicine, the effectiveness of both telemedicine technologies and services must also be assessed. We also want to address their secondary concerns of ensuring that the issues raised after the 2004 order and ensure that networks being funded be built to include service to rural areas. The evaluation team will monitor the deployment and performance of broadband technology and relationships with broadband vendors

throughout the pilot program. This type of oversight will reduce waste, abuse and the chance of fraud in the use of these funds.

The first phase of the evaluation will immediately address the issues of barriers to adoption that frame the concerns of the FCC Commissioners. A needs assessment survey will be completed among senior administrators for rural health systems, critical access hospitals, short term general hospitals, skilled nursing facilities, rural health clinics, Federally qualified health centers, and primary care physicians located in Michigan's 58 rural counties. The survey will:

- Uncover needs and key design parameters for telemedicine applications in the three target specialties
- Identify factors that limit the adoption of rural telemedicine
- Screen and identify participants for the controlled evaluation

The second phase of the evaluation will provide an assessment of the impact of the pilot program on the health and quality of life of participating Michigan residents through a controlled evaluation. Experimental and control groups will be randomly selected from among units that volunteer to take part in the controlled evaluation outcome and patient satisfaction results will be compared between experimental and control conditions using repeated measures analysis of variance.

The third phase will provide an assessment of technical and vendor performance during the trial. Throughout the project, evaluation team members will establish milestones for broadband deployment monitor the timeliness and quality of performance of broadband technology and monitor activity on telemedicine networks. We will also obtain assessments of satisfaction with the performance of telemedicine applications and network services provided by participating vendors.

The fourth phase will take advantage of the telecommunication economic and policy expertise of MSU's Quello Center. Faculty from the Quello Center will provide an analysis of current FCC policies and project impact estimates for various amendments to the policy based on the Michigan project. At the conclusion of the project, recommendations for specific policy action will be provided from these analyses.

The evaluation will be directed by Dr. Robert LaRose, who is currently the Principal Investigator for two other rural telecommunication evaluation projects in Michigan, including an assessment of the effects of broadband Internet on rural residents funded by USDA and an intervention program intended to strengthen community attachment through social networking among rural youth funded by the Kellogg Foundation. He will be advised by a team of researchers from Michigan State University. Dr. Pamela Whitten will be senior evaluation advisor, drawing upon her extensive experience with the evaluation of telemedicine technology. Dr. Lori Post will consult on evaluation design. Dr. Charles Steinfield and Dr. Kurt

DeMaagd will contribute their expertise in the design of advanced information technology applications. Ron Choura and Doug Nelson of MSU and Greg Gagnon of the Marquette General Health System will monitor the Internet 2 broadband technology implementation to match the milestones of the phased, controlled evaluation plan. Dr. Johannes Bauer will analyze the cost benefits of the pilot program and assess the impact of the FCC subsidies, which is the **key** telecommunication policy issue relevant to the pilot program.

Continuing Review and Evaluation:

Ongoing review and evaluation of bandwidth needs and emerging technology will insure the Michigan project adapts to changing needs and technology.

Evaluation Team:

Telecommunication Faculty from Michigan State University will lead an assessment of the planning, deployment, adoption, and utilization of the broadband solutions deployed throughout Michigan from this project. Data will be collected to document successful strategies, identify barriers and impediments, and assess projected economic and health impacts in Michigan. These data will be synthesized and presented to the FCC to facilitate in decision making regarding short- and long-term policy adjustments.

Project Management

MPHI will administer the project and assign Project Management Team to oversee the state-wide coordination. MPHI will establish a Project Management Office (PMO) to oversee the activities and finances of this project. MPHI has a proven track record for managing state-wide Health Information Technology (HIT) projects and Federally and state grants. Project Management Team oversee the FCC bid process and work with the telecommunication providers, the existing regional Telehealth networks to insure the right technology/bandwidth gets to the correct locations and a smooth installation.

The proposed Project Management Team includes:

- Jeff Shaw
- Jeff Allison

Broadband to Federally Qualified, Rural, and Tribal Health Clinics

(Tier 4 sites)

Most of the rural and tribal health clinics have little to no reliable Internet connectivity. And what little connection they have, is already maxed out with traditional communication requirements leaving no bandwidth for Telehealth applications. **We** are proposing adding 1.5 to 3 Megabit connections to all non-

profit Federally qualified, rural, and tribal health clinics. These connections would include VPN technology to enable these health clinics to connect securely to any of the Regional, Referral, or Research Hospital.

Timeline:

Since these are primarily circuit based connections, local telecommunication providers can install these on case by case basis starting immediately after bid awarding. We are prepared to begin to immediately filing a 465 for these circuits once we are notified of our award. Given the straight forward nature of phase of the project we feel the standard twenty-eight days should be more than enough time to bid out these 303 connections. We feel we can have the 465s to the USAC with good communication and coordination between ten and twelve business days after notice of award.

Broadband to Referral and Regional Hospitals

(Tier 1, 2 and 3 sites)

As mentioned above, Michigan has several existing regional Telehealth systems that have a proven track record. They have maximized the limited infrastructure in these rural areas but are currently being held back by the lack of regional interconnects and available bandwidth. There is an immediate need for increased infrastructure and bandwidth within the existing regional telehealth networks.

In this initial phase, we propose connecting each of the Referral Hospitals, that currently serve as a “hub” in the existing regional Telehealth systems, to the national backbone. This would bring the high bandwidth and reliability to the key points through the state. This would require extending the national backbone into the northern part of the Lower Peninsula and all of the Upper Peninsula. This would also include attaching the referral “hub” hospitals in Grand Rapids, Kalamazoo, and Midland to the existing nearby backbone PoP.

This expansion of the backbone would incorporate direct connections to as many economically feasible Regional Hospitals along the route. Further expansion would be planned for with splice points near each of the rural communities along the route. This would allow for future connections to be added easily.

This would include tier one (at 100Mb), tier two (at 45Mb) and tier three (at 10Mb) facilities in the five rural MTA.

Timeline:

We have already completed the initial network design for this expansion and we are prepared to begin working on submission of the 465s after the completion of

the above Tier 4 circuits. It would be our goal to completing the 465 submissions with in **30** days after notice of award. Allowing final vendor selection as quickly as possible enables the encumbrance of funds to be incurred.

Build Out:

Once the vendor selection has been made and the build out has begun the vendors will be monitored to ensure that the build is done in a timely manner and to the required specification as called for in the design as it relates to technology, bandwidth and is tested for sustained through put and reliability of each circuit.

Timeline.

We anticipate that during the build out will need to focus our efforts on the Clinics first with the emphasis on the areas with no broadband access first, then move into the areas that have inadequate levels of service. Then focus on the hospitals with the greatest need for bandwidth then moving on until we have finished the work in this phase on our primary MTA's. Given the geography we need to cover one of our base assumptions is that there will be multiple vendors involved in the build out of this network and we will have multiple projects running. The length of time involved in this process will be dependent on which option is funded by the FCC. As each connection is completed the appropriate 466, 466A or 467 will be completed and submitted and tracked by the PMO.

A detailed total cost of the Project management section is contained in the budget section; however cost of project management and evaluation services contained in this bid is \$464,000.00 each year.

Project Management Budget:

| | | | | | | |
|----------------------------|------|--------------|------|--------------|------|--------------|
| Project Manager(s) 140 | 2000 | \$280,000.00 | 2000 | \$280,000.00 | 4000 | \$560,000.00 |
| Sr. Project Manager(s) 165 | 500 | \$82,500.00 | 500 | \$82,500.00 | 1000 | \$165,000.00 |
| Project Evaluation Team 70 | 1450 | 101,500.00 | 1450 | 101,500.00 | | \$203,000.00 |
| | 2500 | \$464,000.00 | 2500 | \$464,000.00 | | \$928,000.00 |

Appendix 1
Facilities by MTA

Appendix 1 – Facilities by MTA

Central MTA

| Site | Phone # | RUCA | Tier |
|--|--------------|------|------|
| Central Michigan University Health Center, 1101 Health Professional Bld, Mount Pleasant, MI 48859-0001 | 989-174-6599 | 4 | 1 |
| MidMichigan Medical Ctr - Midland, 4005 Orchard Dr, Midland, MI 48670-0001 | 989-839-1776 | 4 | 1 |
| MidMichigan Medical Ctr - Gladwin, 515 Quarter St, Gladwin, MI 48624-1959 | 989-426-9286 | 9 | 2 |
| MidMichigan Medical Ctr - Clare, 703 N McEwan St, Clare, MI 48617-1440 | 989-802-5000 | 7.4 | 2 |
| Gratiot Community Hosp, 300 E Warwick Dr, Alma, MI 48801-1014 | 989-463-1101 | 4 | 2 |
| Covenant Medical Center - Harrison, 700 Cooper Ave, Saginaw, MI 48602-5383 | 989-583-0000 | 1 | 2 |
| Covenant Medical Center - Cooper, 515 N Michigan Ave, Saginaw, MI 48602-4316 | 989-583-0000 | 1 | 2 |
| Central Mich Comm Hospital, 1221 South Dr, Mt Pleasant, MI 48858-3258 | 989-772-6700 | 4 | 2 |
| Bay Regional Medical Center - West Campus, 3250 E Midland Rd, Bay City, MI 48706-2835 | 989-894-3000 | 1 | 2 |
| Bay Regional Medical Center - Main Campus, 1900 Columbus Ave, Bay City, MI 48708-6831 | 989.894.3000 | 1 | 2 |
| St Mary's Medical Center, 800 S Washington Ave, Saginaw, MI 48601-2551 | 989-907-8000 | 1 | 2 |
| Huron Memorial Hospital, 1100 S Van Dyke Rd, Bad Axe, MI 48413-9615 | 989-269-9521 | 7 | 3 |
| Standish Comm Hospital, 805 W Cedar St, Standish, MI 48658-9526 | 989-846-4521 | 10.4 | 3 |
| Scheurer Hospital, 170 N Caseville Rd, Pigeon, MI 48755-9704 | 989-453-3223 | 10 | 3 |
| MidMichigan Health Park – Mt. Pleasant, 4851 E. Pickard St., Mt. Pleasant, MI 48858-2078 | 989-775-1600 | 4.0 | 3 |
| Healthsource Saginaw, 3340 Hospital Rd, Saginaw, MI 48603-9622 | 989-790-7700 | 1 | 3 |
| Hills & Dales General Hospital, 4675 Hill St, Cass City, MI 48726-1008 | 989-872-2121 | 7 | 3 |
| McKenzie Memorial Hosp, 120 N Delaware St, Sandusky, MI 48471-1009 | 810-648-9670 | 7 | 3 |
| Mountain T o w Family Practice, 308 W. Michigan Ave., Mount Pleasant, MI 48858-2410 | 989-779-9969 | 4 | 4 |
| Ithaca Family Care Center, 114 N. Main St., Ithaca, MI 48847-1132 | 989-875-4166 | 7.4 | 4 |
| Bridgeport Community Health Center, 6297 Dixie Highway, Saginaw, MI 48601 | 989-753-6000 | 1 | 4 |
| Kingston Health care, 5988 State ST., Kingston, MI 48741 | 517-683-2221 | 3 | 4 |
| David R. Gamez Community Health Center, 501 Lapeer, Saginaw, MI 48607-1208 | 989-753-6000 | 1 | 4 |
| Family Medical Care-Ithaca, 121 N. Pine River, Ithaca, MI 48847-1039 | 517-875-5111 | 7.4 | 4 |
| Roosevelt S. Ruffin Community Health Center, 229 Gallagher ST., Saginaw, MI 48601-3252 | 989-755-3619 | 1 | 4 |
| Primary Care Practice, PC, 5170 Rifle River Trail, Alger, MI 48610-9343 | 517-873-5323 | 10 | 4 |
| Wadsworth Dental Center, 2308 Wadsworth, Saginaw, MI 48601-1435 | 989-754-7771 | 1 | 4 |
| Hearth Home, 732 Hoyt Street, Saginaw, MI 48607-1714 | 989-753-9011 | 1 | 4 |
| Scheurer Family Medical Center, 168 N. Caseville Rd., Pigeon, MI 48755-9704 | 517-453-2141 | 10 | 4 |
| St. Louis Family Clinic, 224 Mill St., St. Louis, MI 48880 | 989-681-3254 | 4 | 4 |
| Mid-Michigan Medical Offices-Harrison, 815 N. Clare Avenue, Harrison, MI 48625-9194 | 989-539-2114 | 7 | 4 |
| Blanchard Clinic, 438 Main St., Blanchard, MI 49310-9120 | 517-561-5230 | 4 | 4 |

| | | | |
|--|--------------|------|---|
| Pinconning Medical Care, Inc., 204 W. Third St., Pinconning, MI 48650-9622 | 517-879-3771 | 10.4 | 4 |
| Huron Medical Center-Port Austin Camp, 24 E. Spring St., Port Austin, MI 48467-9123 | 989-738-4017 | 10.6 | 4 |
| Sterling Area Health Center, 725 East State Street, Sterling, MI 48659-9548 | 989-654-2491 | 10 | 4 |
| Austin Street Health Clinic, 51 Austin St., Sandusky, MI 48471-1244 | 810-648-5244 | 7 | 4 |
| Mayville Health care, 2112 Ohmer, PO Box 218, Mayville, MI 48744-9501 | 517-843-5135 | 10.4 | 4 |
| HDI-Tuscola Site, 1309 Cleaver Road, Caro, MI 48723-9160 | 517-673-8114 | 9 | 4 |
| HDI OB/GYN & Midwifery Services, 3175 W. Professional Drive, Bay City, MI 48706-2823 | 989-667-3377 | 1 | 4 |
| Saginaw Chippewa Indian Tribe Nimkee Memorial Well. Center, 2591 S Leaton Road, Mt Pleasant, MI 48858-8421 | 517-775-4619 | 4 | 4 |
| Bayside Health Center, 3884 Monitor Road, Bay City, MI 48706-9298 | 989-671-2000 | 1 | 4 |
| Family Health care of Brown City, 4472 Main Street, Brown City, MI 48416-7908 | 810-346-2751 | 10.4 | 4 |
| Breckenridge Family Medical Center, 302 W. Chestnut, Breckenridge, MI 48615-9579 | 989-842-3118 | 6 | 4 |
| Huron Medical Center-Ubly Campus, 2269 Main St., Ubly, MI 48475-9800 | 989-658-2159 | 10.6 | 4 |
| Beaverton Medical Center, PC, 129 W. Brown St., Beaverton, MI 48612-8119 | 989-435-2937 | 6 | 4 |
| Gratiot Community Hospital, 300 Warwick Drive, Alma, MI 48801-1014 | 517-466-1101 | 4 | 4 |
| St. Mary's Standish Comm. Hospital, 441 W. Cedar, Standish, MI 48658-9524 | 517-846-4521 | 10.4 | 4 |
| Au Gres St. Joseph Family Clinic, 302 S. Main St., Au Gres, MI 48703-8700 | 517-876-7104 | 10 | 4 |
| Ashley Clinic, 320 S. Sterling, Ashley, MI 48806 | 517-847-2621 | 3 | 4 |
| Caro Community Hospital, 401 N Hooper St, Caro, MI 48723-1476 | 989-673-3141 | 9 | 4 |
| Deckerville Community Hospital, 3559 Pine St, Deckerville, MI 48427-0126 | 810-376-2835 | 10.6 | 4 |
| Harbor Beach Comm Hosp, 210 S 1st St, Harbor Beach, MI 48441-1236 | 989-479-3201 | 10.6 | 4 |
| Marlette Comm Hospital, 2770 Main St, Marlette, MI 48453-1141 | 989-635-4000 | 10.6 | 4 |
| Janes Street Academic Community Health Center, 1522 Janes Street, Saginaw, MI 48601-1819 | 989-755-0316 | 1 | 4 |
| Sterling Dental Clinic, 5095 Rifle River Trail, Alger, MI 48610-9327 | 989-873-5152 | 10 | 4 |
| Hope Network Rehab, 601 S Mission St, Mt Pleasant, MI 48858-2763 | 989-779-9988 | 4 | 4 |
| Bay Area Reg Dialysis Ctr - Bay City, 1536 W Center Rd, Essexville, MI 48732-2114 | 989-894-2810 | 1 | 4 |
| Bay Area Reg Dialysis Ctr - Saginaw, 4800 McLeod Dr E, Saginaw, MI 48604-2839 | 989-790-9440 | 1 | 4 |
| Functional Rehab Services, 2575 McLeod Dr N, Saginaw, MI 48604-2858 | 989-921-1132 | 1 | 4 |
| Bay Area Regional Dialysis-Saginaw River, 920 N Niagara St, Saginaw, MI 48602-4332 | 989-921-2170 | 1 | 4 |
| Healthtrak Rehab Services, 903 N Euclid Ave, Bay City, MI 48706-2478 | 989-684-5009 | 1 | 4 |
| Regional Dialysis Services Inc, 4901 Jefferson Ave, Midland, MI 48640-2905 | 989-839-7770 | 4 | 4 |
| Valley Phys Therapy Pain Clinic, 3630 Shattuck Rd Ste 2, Saginaw, MI 48603-7004 | 989-497-0726 | 1 | 4 |
| Renal Treatment Ctrs-Illinois Inc, 1527 E Genesee Ave, Saginaw, MI 48607-1755 | 800-424-6589 | 1 | 4 |
| Thumb Area Dialysis Center, 6757 Main St, Cass City, MI 48726-1556 | 989-872-5544 | 7 | 4 |
| Tuscola Phys Ther & Rehab Center, 714 S Trumbull St, Bay City, MI 48708-4217 | 989-891-9800 | 1 | 4 |
| Great Lakes Renal Network, 404 S Crapo St, Mt Pleasant, MI 48858-2944 | 989-779-8724 | 4 | 4 |

Northern MTA

| Site | Phone # | RUCA | Tier |
|---|--------------|------|------|
| Munson Medical Center, 1105 6th St, Traverse City, MI 49684-2345 | 231-935-6000 | 4 | 1 |
| Alpena Regional Medical Center, 1501 W Chisholm St, Alpena, MI 49707-1401 | 989-356-7390 | 4 | 1 |
| Northern Michigan Hospital, 416 Connable Ave, Petoskey, MI 49770-2212 | 800-248-6777 | 8 | 1 |
| Paul Oliver Memorial Hospital, 224 Park Ave, Frankfort, MI 49635-9658 | 231-352-9621 | 10 | 2 |
| Charlevoix Area Hospital, 14700 Lakeshore Dr, Charlevoix, MI 49720-1931 | 231-547-4024 | 9 | 2 |
| Kalkaska Memorial Health Center, 419 S. Coral Street, Kalkaska, MI 49646-2500 | 231-258-7500 | 9.2 | 2 |
| West Shore Medical Center, 1465 E Parkdale Ave, Manistee, MI 49660-9709 | 231-398-1000 | 7 | 3 |
| West Branch Regional Medical Center, 2463 S M 30, West Branch, MI 48661-9312 | 517-345-3660 | 10 | 3 |
| MidMichigan Health Park, 9249 W. Lake City Road, Houghton Lake, MI 48629-9602 | 989-422-5122 | 7 | 3 |
| Tendercare Health Center - Rogers City, 555 N Bradley Hwy, Rogers City, MI 49779-1539 | 989-734-7545 | 7 | 3 |
| St. Joseph Health System, 200 Hemlock, Tawas City, | 800-362-9404 | | 3 |
| Otsego Memorial Hospital, 825 N. Center Ave., Gaylord, MI | 989-731-2100 | | 3 |
| Mercy Hospital - Grayling, 1100 E Michigan Ave, Grayling, MI 49738-1312 | 989-348-5461 | 7 | 3 |
| Cheboygan Memorial Hospital, 748 S Main St, Cheboygan, MI 49721-2220 | 231-627-5601 | 7 | 3 |
| Mercy Hospital - Cadillac, 400 Hobart St, Cadillac, MI 49601-2331 | 231-876-7200 | 5 | 3 |
| Beaver Island Rural Health Center, 37830 Kings Hwy., Box 146, Beaver Island, MI 49782-0146 | 231-448-2275 | 10 | 4 |
| Alcona Health Center - Alpena Services, 1185 US-23 North, Alpena, MI 49707-8018 | 989-356-4049 | 4 | 4 |
| Elk Rapids Family Practice, PC, 124 Ames, Elk Rapids, MI 49629-9449 | 616-264-8282 | 5 | 4 |
| Twas St. Joseph Internal Medicine Clinic, 295 Maple St., Tawas City, MI 48763-9352 | 989-362-6108 | 7 | 4 |
| Huron Family Medicine, 700 E. German St., Tawas City, MI 48763-9349 | 517-362-4470 | 7 | 4 |
| Crystal Lake Clinic, PC, 6227 Frankfort Hwy., Benzonia, MI 49616-9654 | 616-882-9661 | 10 | 4 |
| Au Ssable Valley Health Center, 1392 Maple Dr., Fairview, MI 48621-8703 | 517-848-5644 | 10 | 4 |
| Primary Care Practice, PC, 1910 E. Miller Rd., PO Box 204, Fairview, MI 48621-8731 | 517-848-2210 | 10 | 4 |
| Crystal Lake Clinic-Frankfort, 826 Forest Ave., Frankfort, MI 49635-9003 | 231-882-9661 | 10 | 4 |
| Northern Pines Health Center, PC, 11293 N. M37, Ste. A, Buckley, MI 49620-9593 | 231-269-4185 | 5 | 4 |
| Crystal Lake Clinic, PC, 8225 Lake St., Bear Lake, MI 49614-9688 | 616-864-3314 | 10.6 | 4 |
| Tawas Bay Family Practice, 541 Lake St., Tawas City, MI 48763-5105 | 989-362-3447 | 7 | 4 |
| Leelanau Clinic at Sutton Bay, 650 S. Bay Shore Drive, PO Box 247, Suttons Bay, MI 49682 | 616-271-3791 | 10.2 | 4 |
| North Mercy Primary Care Associates, 1250 Michigan Ave., Grayling, MI 49738-7074 | 517-348-1212 | 7 | 4 |
| Twas St. Joseph Women's Clinic, 325 M-55, Tawas City, MI 48763-8211 | 517-362-2540 | 7 | 4 |
| Great Lakes Family Care, 520 Cobbs St., Cadillac, MI 49601-2588 | 231-775-6521 | 5 | 4 |
| Little Traverse Bay Band of Odawa Indians, 7500 Odawa Circle, Harbor Springs, MI 49740-9692 | 231-242-1612 | 10.3 | 4 |
| East Jordan Family Health Center, 601 Bridge Street, East Jordan, MI 49727-9383 | 231-536-2206 | 9 | 4 |
| Internal Medicine Services, 740 S. Main St., Cheboygan, MI 49721-2220 | 231-267-9921 | 7 | 4 |

| | | | |
|---|--------------|------|---|
| Women's & Children's Health Services, 722 S. Main St., Cheboygan, MI 49721-2220 | 231-627-1493 | 7 | 4 |
| Central Lake Family Health Center, 7960 West Old State Street, Central Lake, MI 49622 | 231-544-3700 | 10 | 4 |
| Wellston Medical Center, 17081 Caberfae Hwy., Wellston, MI 49689-9718 | 616-848-4777 | 10.6 | 4 |
| Mackinac Trail Health Clinic, 7971 Mackinaw Trail, Cadillac, MI 49601-9746 | 616-779-9700 | 5 | 4 |
| Atlanta Clinic, 11899 M32 West, Atlanta, MI 49709-9374 | 989-785-4855 | 10 | 4 |
| Bellaire Family Health Center, 307 E. Cayuga Street, Bellaire, MI 49615-9707 | 231-533-8649 | 10 | 4 |
| Onkama Migant Clinic, 6433 Eight Mile Rd., Bear Lake, MI 49614-9797 | 231-889-5600 | 10.6 | 4 |
| Grand Travers Band of Ottawa Chippewa Ind. Med. Lodge, 2605 NW Bayshore Drive, Suttons Bay, MI 49682-9275 | 231-534-7477 | 10.2 | 4 |
| Primary Care, Inc., 2331 Progress, Ste. D, P.O. Box 340, West Branch, MI 48661-9384 | 989-345-1184 | 10 | 4 |
| Hale St. Joseph Medical Clinic, 116 S. Church, Hale, MI 48739 | 517-728-4334 | 10.6 | 4 |
| Primary Care Practice, PC, 337 E. Houghton Ave., PO Box 265, West Branch, MI 48661-1127 | 517-345-5240 | 10 | 4 |
| Little River Band of Ottawa Indians Tribal Health Clinic, 310 9th Street, Manistee, MI 49660-2100 | 231-723-8299 | 7 | 4 |
| Ogemaw Clinic, Greenwood Rd., Prescott, MI 48756 | 989-889-5600 | 10 | 4 |
| Manistee Family Health care, 72 Filer St., Manistee, MI 49660-2717 | 231-723-9190 | 7 | 4 |
| Mancelona Family Practice, 419 W. State St., Mancelona, MI 49659-9651 | 231-587-9181 | 10 | 4 |
| Great Lakes Family Care-McBain, 119N. Roland St., McBain, MI 49657-9683 | 231-825-2643 | 5 | 4 |
| Alcona Health Center - Harrisville Clinic, 419 E. Main Street, Harrisville, MI 48740-9222 | 989-724-5655 | 10 | 4 |
| Kalkaska Memorial Health Center, 419 S. Corol St., Kalkaska, MI 49646-9657 | 231-258-7500 | 9.2 | 4 |
| Onaway Community Medical Center, 21258 W. M68, Onaway, MI 49765-9692 | 517-733-2082 | 10 | 4 |
| Roscommon-Mid Michigan Medical Offices, 135 Lake St., Roscommon, MI 48653-7658 | 989-275-8391 | 9 | 4 |
| Thunder Bay-Hillman Clinic, 610 Caring St., Hillman, MI 49746-8818 | 989-742-4583 | 10.5 | 4 |
| Rogers City Clinic, 205 N. Bradley, Rogers City, MI 49779-1407 | 989-734-2052 | 7 | 4 |
| Onkama Area Health Center, 8288 Portage St., Onkama, MI 49675-9317 | 231-889-4283 | 10.6 | 4 |
| Kaleva Medical Center, 9061 Aura St., Kaleva, MI 49645-9678 | 616-362-2777 | 10.5 | 4 |
| Great Lakes Family Medicine, 106 Division St., Oscoda, MI 48750-1607 | 517-739-5691 | 7 | 4 |
| St. Joseph Medical Practices, 5935 N. Huron Rd., Oscoda, MI 48750-9710 | 517-739-1441 | 7 | 4 |
| Alpena Medical Arts, PC, 211 Long Rapids Rd., Alpena, MI 49707-1315 | 517-354-2142 | 4 | 4 |
| Mercy Primary Care Associates, 2585 W. Houghton Lake Dr., Prudenville, MI 48651-9624 | 517-422-2400 | 7 | 4 |
| Great Lakes Family Care-Manton, 115 E. 7th St., Manton, MI 49663-9429 | 231-824-6456 | 5 | 4 |
| Primary Care Practice, PC, 436 W. Main, PO Box 70, Hale, MI 48739-9246 | 517-728-6516 | 10.6 | 4 |
| Primary Care Practice, PC, 2990 Campbell Rd., Rose City, MI 48654-9724 | 517-685-6969 | 10 | 4 |
| Mercy Primary Care Assoc/Roscommon CPS, 234 Lake St., Roscommon, MI 48653-9203 | 517-348-0448 | 9 | 4 |
| Alcona Health Center - Lincoln Clinic, 177 N. Barlow Road, Lincoln, MI 48742 | 989-734-8157 | 10 | 4 |
| Prescott Clinic, PC, 204 E. Railroad, Prescott, MI 48756 | 517-873-3352 | 10 | 4 |
| Honor Family Practice, 10524 Main St., Honor, MI 49640-9461 | 231-325-2277 | 6 | 4 |
| Traverse City Migrant Clinic, 10767 Traverse Highway, Traverse City, MI 49684-6219 | 231-947-0351 | 4 | 4 |
| Primary Care Practice, PC, 2250 Towerhill Rd., Box 37, Houghton Lake, MI 48629-8961 | 517-422-5146 | 7 | 4 |
| Alcona Health Center - Oscoda Clinic, 5671 N. Skeel, Oscoda, MI 48750-1535 | 989-739-3062 | 7 | 4 |

| | | | |
|---|--------------|-----------|----------|
| Indian River Medical Center, 6135 Cressy St., Indian River, MI 49749 | 616-238-8908 | 9 | 4 |
| Crystal Lake Clinic, PC, 1975 Stirling Dr., Interlochen, MI 49643-9264 | 231-275-7965 | 5 | 4 |
| Alcona Health Center - Ossineke Clinic, 11745 Hwy. US-23, Ossineke, MI 49766-9582 | 989-471-2156 | 4 | 4 |
| Primary Care Practice, PC, 1360 N. St. Helen Rd., St. Helen, MI 48656-9521 | 989-389-4944 | 9 | 4 |
| Alcona Health Center - Tiger Extension, 61 N. Barlow Rd, Lincoln, MI 48742 | 989-736-8716 | 10 | 4 |
| Munson Dialysis Center, 4062 W Royal Dr, Traverse City, MI 49684-8965 | 231-935-0338 | 4 | 4 |
| Regional Dialysis Services Inc, 599 Court St, West Branch, MI 48661-9310 | 989-345-8422 | 10 | 4 |
| Renal Dialysis Ctrs Inc - Cadillac, 203 Paluster St, Cadillac, MI 49601-2591 | 231-779-8917 | 5 | 4 |
| Fmcna Of Tawas Bay, 1698 E US 23, East Tawas, MI 48730-9302 | 989-362-5267 | 7 | 4 |
| Dynamic Physical Therapy Inc, 8872 Professional Dr, Cadillac, MI 49601-8481 | 231-876-0010 | 5 | 4 |
| Community Rehabilitation Services Pc, 600 Bennett St, Rose City, MI 48654-9553 | 989-685-8821 | 10 | 4 |
| Bondy Timothy I Inc, 1333 Spring St, Petoskey, MI 49770-8720 | 231-487-4638 | 8 | 4 |
| Renal Dialysis Ctrs Inc - Manistee, 1293 E Parkdale Ave, Manistee, MI 49660-8904 | 231-398-1790 | 7 | 4 |

Southwestern MTA

| Site | Phone # | RUCA | Tier |
|---|----------------|-------------|-------------|
| Borgess Health, 1521 Gull Rd, Kalamazoo, MI 49048-1640 | 269-226-7000 | 1.0 | 1 |
| Bronson Methodist Hosp, 601 John St Box 26, Kalamazoo, MI 49007-5341 | 269-341-7654 | 1 | 1 |
| Western Michigan University Sindecuse Health Center, 1000 Oakland Dr 3rd Fl, Kalamazoo, MI 49008-1282 | 269-387-3287 | 1 | 1 |
| Bronson Vicksburg Hospital, 13326N Boulevard St, Vicksburg, MI 49097-1514 | 269-649-9107 | 2 | 2 |
| Comm Hlth Ctr-Branch Co, 274 E Chicago St, Coldwater, MI 49036-2041 | 517-279-5400 | 4 | 2 |
| Lakeland Hospital - St Joseph, 1234 Napier Ave, Saint Joseph, MI 49085-2112 | 269-983-8300 | 1 | 2 |
| Three Rivers Area Hospital, 701 S Health Parkway, Three Rivers, MI 49093-8352 | 269-278-1145 | 7.3 | 2 |
| Lakeview Medical Center, 404 Hazen St., Paw Paw, MI 49079-1040 | 269-657-2550 | 2 | 3 |
| Watervliet Community Hospital, 400 Medical Park Dr, Watervliet, MI 49098-9225 | 269-463-3111 | 2 | 3 |
| South Haven Community Hospital, 955 S. Bailey Ave., South Haven, MI 49090-9701 | 269-637-5271 | 7 | 3 |
| Sturgis Hospital, 916 Myrtle St, Sturgis, MI 49091-2326 | 269-659-4200 | 4 | 3 |
| Lakeland Specialty Hosp/Berrien Center, 6418 Deans Hill Rd, Berrien Center, MI 49102-9750 | 269-471-7761 | 3 | 3 |
| Lakeview Comm Hospital, 408 Hazen St, Paw Paw, MI 49079-1019 | 269-657-7149 | 2 | 3 |
| Lee Memorial Hospital, 420 W High St, Dowagiac, MI 49047-1943 | 269-782-8681 | 7.3 | 3 |
| Oaklawn Hospital, 200 N Madison St, Marshall, MI 49068-1143 | 269-781-4271 | 7.3 | 3 |
| South Haven Comm Hosp, 955 S Bailey Ave, South Haven, MI 49090-9701 | 269-637-5271 | 7 | 3 |
| Battle Creek Health System, 300 North Ave, Battle Creek, MI 49017-3307 | 269-966-8000 | 1 | 3 |
| Edison School-Based Health Center, 924 Russell St., Kalamazoo, MI 49001-3037 | 269-337-1702 | 1 | 4 |
| Lakeland Family Clinic, Benton Harbor, 960 Agard Ave., Benton Harbor, MI 49022-4051 | 269-927-5391 | 1 | 4 |
| Inter-Care-Benton Harbor, 697 Weld St., Benton Harbor, MI 49022-4843 | 269-927-5400 | 1 | 4 |
| Nursing Clinic of Battle Creek, 34 Green Street, Battle Creek, MI 49014-4029 | 269-962-6565 | 1 | 4 |
| Family Health Center, 181 Emmett Street West, Battle Creek, MI 49017-2963 | 269-965-8866 | 1 | 4 |
| Inter-Care-Bangor, 308 Charles St., Bangor, MI 49013-1317 | 269-427-7967 | 9 | 4 |
| Health Care for the Homeless, 431 Rose Street, Kalamazoo, MI 49007 | 269-385-2217 | 1 | 4 |
| Family Health Center - South, 2030 Portage Road, Kalamazoo, MI 49001-3836 | 269-349-0888 | 1 | 4 |
| Family Health Center, Inc., 117 West Paterson Street, Kalamazoo, MI 49007-2557 | 269-349-2641 | 1 | 4 |
| Inter-Care-Eau Claire, 6270 W. Main St., Eau Claire, MI 49111-9480 | 269-461-6927 | 2 | 4 |
| Family Health Center of Albion, 150 Market Place, Albion, MI 49224-1766 | 517-629-6540 | 7.3 | 4 |
| Constantine/White Pigeon Family Medical Clinic, 67105 US 131 S., Constantine, MI 49042-9781 | 616-435-8466 | 9 | 4 |
| Lee Memorial Medical Group-Cassopolis, 116 Spencer Rd., Cassopolis, MI 49031-9771 | 616-445-0771 | 3 | 4 |
| Southwestern Medical Clinic, 2002 S. 11th St., Niles, MI 49120-4074 | 616-687-0200 | 1 | 4 |
| Mendon Medical Care, 302 Lane Ave., Mendon, MI 49072-9799 | 616-496-7886 | 10.4 | 4 |
| Lakeview Medical Services, 110 E. Main St., Marcellus, MI 49067-8523 | 269-646-5004 | 3 | 4 |
| Lawton Medical Center, 310 White Oak St., Lawton, MI 49065-9705 | 269-624-2031 | 2 | 4 |

| | | | |
|---|----------------|------|---|
| Doctor's Office, The, 104 S. Lakeview Ave., Sturgis, MI 49091-1947 | 269-651-1471 | 4 | 4 |
| Community Health Center Family Clinic, 292 E. Chicago St., Coldwater, MI 49036-2041 | 517-279-7690 | 4 | 4 |
| Homer Medical Center, 420 S. Hillsdale, Homer, MI 49245-1248 | 616-789-8814 | 10 | 4 |
| Decatur Family Practice, 319 W. Delaware St., Decatur, MI 49045-1106 | 616-423-7028 | 3 | 4 |
| Lee Memorial Medical Group-PED, 505 Main St., Dowagiac, MI 49047-1710 | 616-783-1336 | 7.3 | 4 |
| Lee Memorial Medical Group, 310 S. Front St., Dowagiac, MI 49047-1740 | 616-782-8696 | 7.3 | 4 |
| Lee Memorial Group-Main Street, 105 Main St., Dowagiac, MI 49047-1741 | 616-782-9200 | 7.3 | 4 |
| Chang MD PC, Boonchoo, 417 W. High St., Dowagiac, MI 49047-1906 | 616-782-7150 | 7.3 | 4 |
| Lee Memorial Medical Group-SIS, 67892 M-152, Dowagiac, MI 49047-9028 | 616-944-3500 | 7.3 | 4 |
| Centreville Medical Care, 666 A. E. Main, Centreville, MI 49032 | 616-467-9011 | 10.5 | 4 |
| Trillium Family Medicine, 27931 C Drive N., Albion, MI 49224-8402 | 517-629-2191 | 7.3 | 4 |
| Dowagiac Medical Associates, PC, 400 W. Division St., Dowagiac, MI 49047-1704 | 616-782-2111 | 7.3 | 4 |
| Sturgis Pediatrics, 1409 S. Lakeview Ave., Sturgis, MI 49091-2350 | 269-651-7114 | 4 | 4 |
| Pokagon Band of Potawatomi Health Services, 57392 M-51 South, Dowagiac, MI 49047-9766 | 616-782-4141 | 7.3 | 4 |
| Primary Care-White Pigeon, 119 S. Kalamazoo, White Pigeon, MI 49099-8149 | 616-483-7624 | 9 | 4 |
| Cooper Medical Clinic, 520 Railroad St., Bangor, MI 49013-1490 | 616-427-5811 | 9 | 4 |
| Union City Medical Center, 624 W. M 60, Union City, MI 49094-9397 | 517-741-7989 | 10.5 | 4 |
| Promed Family Practice, 1241 W. Broadway, Three Rivers, MI 49093-8319 | 269-279-1407 | 1.3 | 4 |
| Three Rivers Health Family Care, 711 S. Health Pky. Ste. L7, Three Rivers, MI 49093-8354 | 269-273-9615 | 7.3 | 4 |
| Rcg Oshtemo, 6739 Seeco Dr, Kalamazoo, MI 49009-5928 | 269-375-5815 | 1 | 4 |
| Rcg South Haven, 199 Veterans Blvd, South Haven, MI 49090-8652 | 269-639-1800 | 7 | 4 |
| Eagle Rehab Corporation, 228 W Chicago Rd, Sturgis, MI 49091-1709 | (269) 651-2550 | 4 | 4 |
| Renal Care Grp SW Mi DBA Rcg Three River, 601 S Health Parkway, Three Rivers, MI 49093-8351 | (269) 273-4991 | 7.3 | 4 |
| Southwest Regional Rehab Ctr, 393 Roosevelt Ave E, Battle Creek, MI 49017-3333 | 269-965-3206 | 1 | 4 |
| Rcg Kalamazoo, 521 E Michigan Ave, Kalamazoo, MI 49007-3889 | 269-384-6180 | 1 | 4 |
| Physical Therapy Assc Of Kalamazoo, 303 Balch St, Kalamazoo, MI 49001-2706 | 269-343-7100 | 1 | 4 |
| Physical Therapy One, 1423 W Centre Ave, Portage, MI 49024-5351 | (269) 323-4300 | 1 | 4 |
| Rcg Battle Creek, 2845 Capital Ave SW Ste 104, Battle Creek, MI 49015-4186 | 269-979-8865 | 1 | 4 |
| Rcg Battle Creek North, 233 Roosevelt Ave E, Battle Creek, MI 49017-2828 | 269-968-8860 | 1 | 4 |
| Rcg Coldwater, 360 E Chicago St Ste 112, Coldwater, MI 49036-2086 | 517-278-2970 | 4 | 4 |

Upper PeninsulaMTA

| Site | Phone # | RUCA | Tier |
|--|----------------|-------------|-------------|
| Marquette General Hospital, 420 W Magnetic St, Marquette, MI 49855-2711 | 800-562-9753 | 4 | 1 |
| Doctors Park, 2500 7th Ave., South Escanaba, MI 49829-1176 | 906-786-2172 | 4.0 | 2 |
| Baraga Co Mem Hospital, 770 N Main St, L'Anse, MI 49946-1126 | 906-524-3300 | 10 | 2 |
| Bell Memorial Hospital, 101 S 4th St, Ishpeming, MI 49849-2151 | 906-486-4431 | 4 | 2 |
| Chippewa Co War Mem Inc, 500 Osborn Blvd, Sault Ste Marie, MI 49783-1822 | 906-635-4460 | 4 | 2 |
| Helen Newberry Joy Hosp, 502 W Harrie St, Newberry, MI 49868-1209 | 906-293-9200 | 7 | 2 |
| Ontonagon Memorial Hosp, 601 S 7th St, Ontonagon, MI 49953-1448 | 906-884-4134 | 10 | 2 |
| Portage Health System Inc, 500 Campus Dr, Hancock, MI 49930-1569 | 906-483-1000 | 4 | 2 |
| Peninsula Medical Center, 1414 W. Fair Ave, Marquette, MI 49855-2675 | 906-225-3905 | 4.0 | 2 |
| Schoolcraft Memorial Hospital, 115 N. Lake, Manistique, MI 49854-1234 | 906-341-2153 | 7 | 2 |
| Chippewa Medical Associates, 510 N. Ashmun St., Sault Ste Marie, MI 49783-1964 | 906-632-6013 | 4.0 | 2 |
| Pathways, 200 W. Spring St, Marquette, MI 49855-4630 | 906-225-7201 | 4.0 | 2 |
| Dickinson Co Mem Hosp, 1721 S Stephenson Ave, Iron Mountain, MI 49801-3637 | 906-774-1313 | 4 | 2 |
| Munising Memorial Hosp, 1500 Sandpoint Rd, Munising, MI 49862-1406 | 906-387-4110 | 10 | 2 |
| Mackinac Straits Hosp, 220 Burdette St, Saint Ignace, MI 49781-1712 | 906-643-8585 | 7 | 2 |
| Keweenaw Memorial Medical Ctr, 205 Osceola St, Laurium, MI 49913-2134 | (906) 337-6500 | 7.2 | 2 |
| Grand View Hospital, 110561 Grandview Ln, Ironwood, MI 49938-9622 | 906-932-2525 | 7 | 2 |
| Upper Peninsula Health Plan, 228 W. Washington St, Marquette, MI 49855-4330 | 906-225-7500 | 4.0 | 2 |
| Keweenaw Memorial Health Center, 205 Osceola St., Laurium, MI 49913-2134 | 906-337-6560 | 7.2 | 2 |
| St Francis Hospital, 3401 Ludington St, Escanaba, MI 49829-1300 | 906-786-3311 | 4 | 3 |
| Iron Co General Hospital, 1400 W Ice Lake Rd, Iron River, MI 49935-9526 | 906-265-6121 | 7 | 3 |
| Bhs Hancock, 920 Water Street, Hancock, MI 49930-1949 | 906-487-9377 | 4.0 | 4 |
| Lake Superior State University - Medical Center, 650 W. Easterday Ave., Sault Ste Marie, MI 49783-1656 | 906-632-6841 | 4.0 | 4 |
| Henke/Merrill Clinic, 1711 S. Stephenson, Ste. 300, Iron Mountain, MI 49801-3639 | 906-779-4270 | 4 | 4 |
| Mackinac Straits Rural Health Clinic, 220 Burdette St., St. Ignace, MI 49781-1712 | 906-643-7999 | 7 | 4 |
| Superior Family Medical Associates, 550 Osborn Blvd., Sault Ste. Marie, MI 49783-1899 | 906-632-0370 | 4 | 4 |
| Riverside Medical Associates, 601 Osborn Blvd., Sault Ste. Marie, MI 49783-1883 | 903-632-1800 | 4 | 4 |
| Community Care Clinic, 500 Osborn Blvd., Sault Ste. Marie, MI 49783-1822 | 906-635-4460 | 4 | 4 |
| Pickford Medical Center, 7742 N. M-129, PO Box 506, Pickford, MI 49774-9003 | 906-647-2217 | 5 | 4 |
| Marquette Medical Clinic, Trenary Community Bldg., Trenary, MI 49891 | 906-446-3336 | 10 | 4 |
| Gibson Family Health Center, 502 W. Harrie St., Newberry, MI 49868-1209 | 906-293-9200 | 7 | 4 |
| Keweenaw Memorial Health Center-Lk. Linden, 110 Calument St., Lake Linden, MI 49945-1308 | 906-337-5040 | 5 | 4 |
| Jacobs MD Family Practice, Donald J., 844 Pyle Drive, Kingsford, MI 49802-4455 | 906-774-6383 | 4 | 4 |
| Nordic Medical Center, 4243 W. M-69, PO Box 139, Felch, MI 49831 | 906-246-3800 | 5 | 4 |

| | | | |
|---|---------------|------|---|
| After Hours Clinic/Newberg Clinic, 400 Woodward Ave., Iron Mountain, MI 49801-4631 | 906-779-4679 | 4 | 4 |
| OSF Medical Group-Gladstone, 128 Michigan Avenue, Gladstone, MI 49837-1929 | 906-428-3273 | 4 | 4 |
| Houghton Medical Arts, 301 W. Lake Ave., Houghton, MI 49931 | 906-487-1710 | 4 | 4 |
| Keweenaw Bay Indian Community Dept of Health & Human Services, 102 Superior Ave, Baraga, MI 49908-9673 | 906-353-8666 | 10 | 4 |
| Marquette Medical Clinic Iron River, 1500 W. Ice Lake Rd, Iron River, MI 49935-8509 | 906-265-5378 | 7.0 | 4 |
| Bay Mills Indian Community Bay Mills Wellness Center, 12124 West Lakeshore Drive, Brimley, MI 49715-9319 | 906-248-3204 | 5 | 4 |
| Marquette Medical Clinic Grand Marais, Burt Township Hall P.O. Box 51, Grand Marais, MI 49839-0051 | 906-494-2341 | 10.0 | 4 |
| Sault Ste. Marie Tribe of Chippewa Indians Lambert Health Center, 225 Waseh Drive, St Ignace, MI 49781-9490 | 906-643-8689 | 7 | 4 |
| Sault Ste. Marie Tribe of Chippewa Indians Tribal HC, 2864 Ashmun Street, Sault Ste. Marie, MI 49783-3740 | 906-632-5276 | 4 | 4 |
| Munising Tribal Health Center, 622 W. Superior St, Munising, MI 49862-1329 | 906-387-4614 | 10.0 | 4 |
| Lac Vieux Desert Band Health Center, E-23560 Choate Road, Watersmeet, MI 49969-0249 | 906-358-4588 | 10 | 4 |
| Newberry Tribal Community Health Center, Zee-ba-Tik Lane RR4 box 1195, Newberry, MI 49868 | 906-293-8181 | 7 | 4 |
| Marquette Medical Clinic-Kingsford, 800 East Blvd., Kingsford, MI 49802-4436 | 906-774-4000 | 4 | 4 |
| OSF Medical Group-Escanaba, 3409 Ludington St., Escanaba, MI 49829-4212 | 906-789-4040 | 4 | 4 |
| Ewen Medical-Dental Center, Hemlock and Elm Street, Ewen, MI 49925 | 906-988-2210 | 10 | 4 |
| Marquette Medical Clinic Gladstone, 2002 Minneapolis Ave., Gladstone, MI 49837-2027 | 906-428-1856 | 4.0 | 4 |
| Dickinson-Iron Denter Center, 211 South Fourth Street, Crystal Falls, MI 49920-1503 | 906-875-6133 | 10.6 | 4 |
| Dialysis Centers Of America - Illinois I, 3501 Ludington St, Escanaba, MI 49829-4215 | (906)789-8010 | 4 | 4 |

Western MTA

| Site | Phone # | RUCA | Tier |
|---|--------------|------|------|
| Spectrum Health-Downtown Campus, 4700 60th St SE, Grand Rapids, MI 49512-9665 | 616-391-1774 | 1 | 1 |
| Mecosta Co Gen Hospital, 605 Oak St, Big Rapids, MI 49307-2048 | 231-796-8691 | 4 | 2 |
| Allegan General Hospital, 551 Linn St. #230, Allegan, MI 49010-1591 | 269-673-8424 | 8.0 | 2 |
| United Memorial United Kelsey Campus, 418 Washington Ave., Lakeview, MI 48850-0440 | 989-352-7211 | 10.6 | 2 |
| Borgess-Pipp Health Center, 411 Naomi St, Plainwell, MI 49080-1222 | 269-226-7265 | 4.2 | 2 |
| Holland Community Hospital, 602 Michigan Ave, Holland, MI 49423-4918 | 616-392-5141 | 1 | 2 |
| Metropolitan Hospital - Grand Rapids, 1919 Boston St SE, Grand Rapids, MI 49506-4160 | 616-252-7200 | 1 | 2 |
| Pennock Hospital, 1009 W Green St, Hastings, MI 49058-1710 | 269-945-3451 | 7.3 | 2 |
| Spectrum Health-Kent Comm Campus, 750 Fuller Ave NE, Grand Rapids, MI 49503-1918 | 616-486-3100 | 1 | 2 |
| Spectrum Health-Reed City Campus, 300 N Patterson Rd, Reed City, MI 49677-8041 | 231-832-3271 | 7.4 | 2 |
| St Mary's Health Care, 200 Jefferson SE, Grand Rapids, MI 49503-4502 | 616-752-6090 | 1 | 2 |
| United Memorial Hospital - Greenville, 615 S Bower St, Greenville, MI 48838-2614 | 616-243-7646 | 7.3 | 2 |
| Hackley Hospital, 1700 Clinton St, Muskegon, MI 49442-5502 | 231-726-3511 | 1 | 2 |
| Mercy General Health Partners, 1500 E Sherman Blvd, Muskegon, MI 49444-1849 | 231-672-6336 | 1 | 3 |
| North Ottawa Comm Hosp, 1309 Sheldon Rd, Grand Haven, MI 49417-2404 | 616-842-3600 | 1 | 3 |
| Mary Free Bed Hosp & Rehab Ctr, 235 Wealthy St SE, Grand Rapids, MI 49503-5247 | 616-459-1811 | 1 | 3 |
| Sheridan Community Hosp, 301 N Main St, Sheridan, MI 48884-9235 | 989-291-3261 | 9 | 3 |
| Metropolitan Hospital - Cedar Springs, 14211 White Creek Ave NE, Cedar Springs, MI 49544-8168 | 616-696-6200 | 1.0 | 3 |
| Lakeshore Community Hosp Inc, 72 S State St, Shelby, MI 49455-1228 | 231-861-3045 | 10.6 | 3 |
| Ionia Co Memorial Hosp, 479 Lafayette St, Ionia, MI 48846-1834 | 616-527-4200 | 4.2 | 3 |
| Gerber Memorial Hospital, 212 S Sullivan Ave, Fremont, MI 49412-1548 | 231-924-3300 | 7 | 3 |
| Zeeland Community Hosp, 8333 Felch St, Zeeland, MI 49464-1698 | 616-772-4644 | 1 | 3 |
| Carson City Hospital, 406 E Elm St, Carson City, MI 48811-9693 | 989-584-3131 | 7 | 3 |
| Mecosta County Medical Center, 605 Oak Street, Big Rapids, MI 49307-2048 | 231-796-8691 | 4.0 | 3 |
| Memorial Med Ctr-W Mich, 1 N Atkinson Dr, Ludington, MI 49431-1906 | 231-843-2591 | 7 | 3 |
| Lakeshore Medical Center, 218 N. Michigan, Shelby, MI 49455-1028 | 616-861-2187 | 10.6 | 4 |
| Primary Care Partner-Trufant Family, 128 N. B St., Trufant, MI 49347-5107 | 616-984-2315 | 2 | 4 |
| Westside Health Center, 669 Stocking Ave. NW, Grand Rapids, MI 49504-5176 | 616-235-1480 | 1 | 4 |
| Union High School Health Center, 1800 Tremont Blvd. NW, Grand Rapids, MI 49504-4868 | 616-791-6593 | 1 | 4 |
| The Salvation Amy-Booth Family Clinic, 1215 E. Fulton St., Grand Rapids, MI 49503-3849 | 616-459-9468 | 1 | 4 |
| Greenrock Springs Urgent Family Care, 4386 14 Mile Rd. NE, Rockford, MI 49341-7838 | 616-863-9999 | 1 | 4 |
| Medics, PC, 209 Wheatland Rd., Remus, MI 49340 | 989-967-3300 | 6 | 4 |
| St. Mary's McAuley Center, 245 Cherry St., DE #406, Grand Rapids, MI 49503-4607 | 616-913-8200 | 1 | 4 |
| Borgess Family Medicine, 345 Naomi St., Plainwell, MI 49080-1257 | 616-692-6661 | 4.2 | 4 |

| | | | |
|---|--------------|------|---|
| Ottawa Hills High School, 2055 Rosewood SE, Grand Rapids, MI 49506-5248 | 616-776-5110 | 1 | 4 |
| Ferguson Adult Health Center, 75 Sheldon Blvd. SE, Grand Rapids, MI 49503-4224 | 616-776-2400 | 1 | 4 |
| Grand Rapids Pediatrics, 330 Barclay Ave. NE, Grand Rapids, MI 49503-2556 | 616-459-4313 | 1 | 4 |
| Primary Health Services, PC, 505 W. Ludington Ave., Ludington, MI 49431-2029 | 231-843-8452 | 7 | 4 |
| Pentwater Family Practice, 500 N. Hancock, Pentwater, MI 49449 | 616-869-7051 | 10 | 4 |
| Creston High School Health Center, 1720 Plainfield NE, Grand Rapids, MI 49505-4705 | 616-776-5120 | 1 | 4 |
| St. Mary's Heartside Clinic, 359 S. Division, Grand Rapids, MI 49503-4537 | 616-643-3800 | 1 | 4 |
| Saint Mary's Clinica Santa Maria, 730 Grandville SW, Grand Rapids, MI 49503-4920 | 616-913-8400 | 1 | 4 |
| Newaygo Medical Center, 211 W. Pine Lake Dr., Newaygo, MI 49337-8029 | 616-652-1631 | 2 | 4 |
| Borgess Women's Health, 671 Allegan, Plainwell, MI 49080-1685 | 616-685-1777 | 4.2 | 4 |
| Maplewood Health Center, 306 Maplewood, Greenville, MI 48838-1584 | 616-754-8788 | 7.3 | 4 |
| Huron Potawatomi Inc Tribal Health Department, 4415 Byron Center Ave SW, Wyoming, MI 49519-4800 | 269-249-1101 | 1 | 4 |
| Match-e-Be-Nash-She-Wish-Potawatwami , 1743 142nd Ave, Dorrr, MI 49323-9404 | 616-681-0380 | 2 | 4 |
| Sparta Health Center, 475 S. State Street, Sparta, MI 49345-1549 | 616-913-1300 | 2 | 4 |
| Inter-Care-Pullman, 5498 - 109th Ave., Pullman, MI 49450-9631 | 269-236-5021 | 3 | 4 |
| Family Health Care - White Cloud, 1135 Wilcox Street, White Cloud, MI 49349-8673 | 231-689-6646 | 10.4 | 4 |
| Family Health Care-Benson Street, 126 South Benson Street, White Cloud, MI 49349-8672 | 231-689-6447 | 10.4 | 4 |
| Muskegon Family Care-Youth Detention, 1830 White Lake Dr., Whitehall, MI 49461-9205 | 231-767-9380 | 7.1 | 4 |
| Muskegon Family Care-Oak Clinic, 1700 Oak Avenue. Muskegon, MI 49442-2407 | 231-777-2093 | 1 | 4 |
| Muskegon Family Care - Getty Street Clinic, 2201 S. Getty St., Muskegon, MI 49444-1207 | 231-739-9315 | 1 | 4 |
| Lakeshore Medical Center, 905 Colby St., Whitehall, MI 49461-1262 | 616-893-1915 | 7.1 | 4 |
| Pediatric & Adolescent Specialists, 245 S. Second St., Carson City, MI 48811 | 989-584-3981 | 7 | 4 |
| Mecosta Health Services, Inc., 650 Linden, Big Rapids, MI 49307-1879 | 231-796-3200 | 4 | 4 |
| Shelby Family Care Center, 71 Bevier St., Shelby, MI 49455-1239 | 231-861-2172 | 10.6 | 4 |
| Carson City Center for Women's Health, 401 E. Elm St., Carson City, MI 48811 | 989-584-3107 | 7 | 4 |
| Cherry Street Health Services, 550 Cherry St. SE, Grand Rapids, MI 49503-4748 | 616-235-7272 | 1 | 4 |
| Carson Family Care Center, 518 E. Elm St., Carson City, MI 48811-9675 | 989-584-1306 | 7 | 4 |
| Hesperia Schools School Nursing Program, 96 S. Division, Hesperia, MI 49421-9004 | 231-854-6185 | 10.4 | 4 |
| Hackley Community Care Center, 2700 Baker Street, Heights, MI 49444-2157 | 231-737-1335 | 1 | 4 |
| Eastside Family Medical, 8540 105th Ave., Stanwood, MI 49346-9764 | 231-972-2710 | 5.1 | 4 |
| Stanton Family Care Center, 525 N. State Rd., Box 638, Stanton, MI 48888-9331 | 517-831-8301 | 9 | 4 |
| Stanton Care Clinic, 620 W. Main St., Stanton, MI 48888-9239 | 517-831-7200 | 9 | 4 |
| Family Health Care - Grant, 11 N. Maple, Grant, MI 49327-7900 | 231-834-0444 | 2 | 4 |
| Primary Care Partner-Sparta Family, 25 Ida Rd., Sparta, MI 49345-1277 | 616-887-7383 | 2 | 4 |
| Sheridan Care Clinic, 107 Center, Sheridan, MI 48884 | 517-291-5077 | 9 | 4 |
| Allegan Medical Clinic, PC, 551 Linn St., Allegan, MI 49010-1595 | 616-673-8402 | 8 | 4 |
| Reed City Hospital Corp. dba SP, 5991 S. 95th Ave., Evart, MI 49631-9386 | 616-734-5561 | 10.6 | 4 |
| Lifecare Hospitals/Western Michigan, 1700 Oak Ave 3rd Fl, Muskegon, MI 49442-2407 | 231-672-6202 | 1 | 4 |

| | | | |
|--|--------------|------|---|
| Inter-Care-Holland, 285 James Street, Holland, MI 49424-1849 | 616-399-0200 | 1 | 4 |
| Hesperia Medical Center, 78 N. Division, Hesperia, MI 49421-9002 | 616-854-6415 | 10.4 | 4 |
| Shelby Migrant Clint, 119 South State S, Shelby, MI 49455-1243 | 231-861-2130 | 10.6 | 4 |
| Kelsey Care Center, 420 Lincoln Ave., Lakeview, MI 48850-2500 | 517-352-6474 | 10.6 | 4 |
| Edmore Clinic, 1380 E. Main St., Edmore, MI 48829-8339 | 989-772-6896 | 10 | 4 |
| Medics, PC, 1131 Howard City Rd., Edmore, MI 48829 | 989-424-5070 | 10 | 4 |
| Baldwin Family Health Care, 1615 Michigan Ave, Baldwin, MI 49304-7984 | 231-745-4624 | 10 | 4 |
| Family Health Care Counseling Center, 1101 Washington Ave., Baldwin, MI 49304-8199 | 231-745-2000 | 10 | 4 |
| Mid-Michigan Medical Offices-Evart, 220 N. Main St., Evart, MI 49631-5102 | 231-734-3300 | 10.6 | 4 |
| Oakwood Generations, 690 E. 9th St., Baldwin, MI 49304 | 231-745-2000 | 10 | 4 |
| Gerber Memorial Hospital Mobile Health Center, 212 S. Sullivan ST., Fremont, MI 49412-1548 | 616-924-1389 | 7 | 4 |
| Pine Medical Group, PC, 230 W. Oak St., Fremont, MI 49412-1575 | 231-924-4200 | 7 | 4 |
| Belknap Health Commons, 751 Lafayette Ave. NE, Grand Rapids, MI 49503-1628 | 616-742-9945 | 1 | 4 |
| Northern Montcalm Medical Center, 418 Washington Ave., Lakeview, MI 48850 | 989-352-7211 | 10.6 | 4 |
| Baldwin Teen Health Center, 525 W. 4th St., Baldwin, MI 49304-9518 | 231-745-3116 | 10 | 4 |
| Browning Claytor Health Center, 1246 Madison SE, Grand Rapids, MI 49507-1761 | 616-913-8300 | 1 | 4 |
| Edmore Care Clinic, 223 W. Main St., Edmore, MI 48829 | 517-427-3331 | 10 | 4 |
| Kent City Medical Center, 200 S. Main St., Kent City, MI 49330-9701 | 616-678-4790 | 2 | 4 |
| White Pine Family Medicine, 261 N. Main Street, Cedar Springs, MI 49319-9709 | 616-696-2020 | 2 | 4 |
| Ionia Family Practic, 330 Lovell, Ionia, MI 48846-9706 | 616-527-5732 | 4.2 | 4 |
| Balice Clinic, Tony, 550 E. Washington St., Ste. 101, Ionia, MI 48846-2202 | 616-527-4290 | 4.2 | 4 |
| Medics, PC, 220 N. Ensley, Howard City, MI 49329-8656 | 239-937-6226 | 2 | 4 |
| Randall Street Medical, PC, 675 W. Randall St., Coopersville, MI 49404-1305 | 616-837-9777 | 2 | 4 |
| Greenville Family Care Center, 1014 E. Washington, Greenville, MI 48838-2463 | 616-754-7145 | 7.3 | 4 |
| Grant Medical Center, 71 S. Front St., Grant, MI 49327-9701 | 616-834-5995 | 2 | 4 |
| Burton Health Center, 2135 Buchanan Ave. SW, Grand Rapids, MI 49507-2911 | 616-247-3638 | 1 | 4 |
| Hope Network Rehab Serv, 1080 E Sternberg Rd, Muskegon, MI 49444-8796 | 231-799-2200 | 1 | 4 |
| Comprehensive Rehab Ctr Pt, 640 3 Mile Rd NW, Grand Rapids, MI 49544-8209 | 616-785-8535 | 1 | 4 |
| Comprehensive Therapy Center, 2505 Ardmore St SE, Grand Rapids, MI 49506-4924 | 616-559-1054 | 1 | 4 |
| DVA Renal Health care Inc - Ludington, 5 N Atkinson Dr Ste 101, Ludington, MI 49431-2918 | 231-843-7060 | 7 | 4 |
| DVA Renal Health care Inc - Muskegon, 1277 Mercy Dr, Muskegon, MI 49444-4605 | 231-733-1912 | 1 | 4 |
| DVA Renal Health care Inc - Newaygo, 1317 W Main St, Fremont, MI 49412-1478 | 231-924-4535 | 7 | 4 |
| Great Lakes Renal Network, 101 S Greenville West Dr, Greenville, MI 48838-1598 | 616-225-9500 | 7.3 | 4 |
| Ferguson Dental Clinic, 101 Sheldon SE, Grand Rapids, MI 49503-4262 | 616-459-2340 | 1 | 4 |
| Hope Network Rehab Services, 745 Water Tower Rd, Big Rapids, MI 49307-2135 | 231-592-1061 | 4 | 4 |
| Odonald Kimberlee J Pt Pc, 1330 W Washington St, Greenville, MI 48838-2190 | 616-754-7040 | 7.3 | 4 |
| Physicians Dialysis - Grand Haven, 16964 Robbins Rd, Grand Haven, MI 49417-2796 | 616-847-2825 | 1 | 4 |
| Physicians Dialysis - Grand Rapids, 801 Cherry St SE, Grand Rapids, MI 49506-1440 | 616-458-5100 | 1 | 4 |